



"IT'S A NEW DAY AT MLK" MARTIN LUTHER KING, JR. COMMUNITY HOSPITAL DEDICATION CEREMONY | AUGUST 7, 2015



IT'S A NEW DAY AT
MLK
www.mlkcommunityhospital.org



MARTIN LUTHER KING, JR.
COMMUNITY HOSPITAL
DEDICATION CEREMONY

AUGUST 7, 2015





"In America health care is not a privilege for a few but a right for all. The Affordable Care Act is here to stay."

– PRESIDENT BARACK OBAMA

Today is a day of great celebration and one that we have waited for with great anticipation. The new Martin Luther King, Jr. Community Hospital has officially opened its doors to the public and to a deserving community. The opening of this hospital comes on the heels of the historic Supreme Court decision that enshrines the Affordable Care Act as the law of the land. Because of these two seminal events, the landscape of South Los Angeles is moving towards equality with more healthcare opportunities available to all residents than ever before. In the United States of America, even in some of our poorest communities we can now say without hesitation that healthcare is a right, not a privilege.

On this occasion, it is important to acknowledge the heartache and disappointment that came from the failings of the past. Much was sacrificed to bring healthcare to this community. But we have learned from our history. We promised a new beginning. And so today we celebrate a brand new day at MLK.

Building a new hospital has been a long and arduous road that took the help and goodwill of many. Yes, we faced many challenges. Hundreds of hard-working, determined people put in countless hours to make this day a reality. But those of us who were determined to see this come to fruition followed Dr. King's words: "If you can't fly then run, if you can't run then walk, if you can't walk then crawl, but whatever you do you have to keep moving forward." Today is proof positive that we have moved forward.



What we have accomplished is truly unprecedented: a public-private partnership that offers a new independent and privately-run board, a new chief executive and new staff. After nearly 25 years in elected office, I have seen how an active and engaged community can bring about change. Members of this community urged, fought and prayed for the kind of services and healthcare that we all, regardless of status, should enjoy. Today, this community will also celebrate that achievement.

Now that the doors of the new Martin Luther King, Jr. Community Hospital are open and an impressive village of wellness has been established on the Martin Luther King, Jr. Medical Campus, the nation will see how a community moves forward. We worked together and heeded Dr. King's call for hope over despair. So, today as we stand here within view of the gleaming glass and steel buildings on this campus, we can reflect on our efforts and be enveloped by a sense of pride that we fulfilled our commitment and that generations of patients to come will be grateful for our efforts.

With hope,

A handwritten signature in black ink that reads "Mark Ridley-Thomas". The signature is fluid and cursive, with the first name "Mark" being more prominent.

Supervisor, Second District
County of Los Angeles

TABLE OF CONTENTS

Introduction 1	County of Los Angeles 19
Honorary Event Chairs 4	Community Outreach 20
A Historic Day 7	Voices from the Community 21
Martin Luther King, Jr. Medical Campus Timeline 8	Martin Luther King, Jr. Outpatient Center 22
Martin Luther King, Jr. Community Hospital 10	Martin Luther King, Jr. Center for Public Health 23
Martin Luther King, Jr. Los Angeles Healthcare Corporation 12	Martin Luther King, Jr. Mental Health Urgent Care Center 24
Hospital Board of Directors 13	Augustus F. Hawkins Psychiatric and Clinical Sciences Building 25
Message from Elaine Batchlor, CEO, Martin Luther King, Jr. Community Hospital 15	Martin Luther King, Jr. Recuperative Care Center 26
Martin Luther King, Jr. Community Hospital Staff 16	Rosa Parks/ Willowbrook Station 27
Public-Private Partnership 18	



DID YOU KNOW?

TO BUILD THIS HOSPITAL, IT TOOK:

\$284

MILLION DOLLARS



HONORARY EVENT CHAIRS



Bishop Charles E. Blake, Sr.
Church of God in Christ, Inc.
Presiding Bishop
West Angeles Church of
God in Christ
Pastor



Chancellor Gene D. Block
University of California, Los
Angeles
Chancellor



Governor Edmund G. Brown Jr.
State of California
Governor



Laphonza Butler
Service Employees
International Union -
United Long Term Care
Workers (SEIU-ULTCW)
President



Dr. Benjamin K. Chu
Kaiser Permanente
Southern California
President



Dr. David M. Carlisle
Charles R. Drew University
of Medicine and Science
President and CEO



Linda Griego
Griego Enterprises, Inc.
*President and Chief
Executive Officer*



Sweet Alice Harris
Parents of Watts, Inc.
Founder



Rusty Hicks
Los Angeles County
Federation of Labor,
AFL-CIO
*Executive Secretary-
Treasurer*



Sherry Lansing
The Sherry Lansing
Foundation
Chief Executive Officer



Thomas M. Priselac
Cedars-Sinai
*President and Chief
Executive Officer*



Sheryl Lee Ralph
Actor, Singer, Activist



Dr. Robert K. Ross
The California Endowment
*President and Chief
Executive Officer*



Governor Arnold Schwarzenegger
State of California
Former Governor



Dr. Patrick Soon-Shiong
NantWorks, LLC.
*Founder, Chairman and
Chief Executive Officer*



Gary L. Toebben
Los Angeles Area
Chamber of Commerce
*President and Chief
Executive Officer*



A HISTORIC DAY

The weight of history has closely followed the Martin Luther King, Jr. Community Hospital.

This impressive facility officially opens on the 50th anniversary of the Watts Riots, one of this nation's most profound social and political events. The 1965 explosion of rage from residents demanding better healthcare, housing, education and an end to police brutality, awoke many to the unjust conditions existing in communities of color. That same pivotal year, the nation watched the violence unleashed on civil rights activists as they marched from Selma to Montgomery demanding equal voting rights. In 1965, President Lyndon Johnson signed the Voting Rights Act and Medicare into law, forging a more equitable path for all Americans.

If, as Dr. King said, "a riot is the language of the unheard," the world heard the cry of the Watts Riots and responded. For some, the response was a hardening of lines and a push for law and order. In Los Angeles County, a visionary and pragmatic leader, Supervisor Kenneth Hahn, saw the need, created coalitions and inaugurated the King/Drew Medical Center in 1972.

Tragically, some 35 years after its opening, the county was forced to close the hospital because it failed to meet basic standards. Now the Martin Luther King, Jr. Community Hospital rises in a new era of healthcare delivery and patient care. There is also a new demographic reality. But many inequitable conditions remain. South Los Angeles residents suffer disproportionately from high rates of diabetes, high cholesterol, obesity, cancer and other medical maladies.

Dr. King understood that social inequality on a matter as fundamental as healthcare reflects on our own humanity and on society as a whole. And so the journey continues to bring about health and wellness for all.

"Occasionally in life there are those moments of unutterable fulfillment which cannot be completely explained by those symbols called words. Their meanings can only be articulated by the inaudible language of the heart."

— DR. MARTIN LUTHER KING, JR.



MARTIN LUTHER KING, JR. MEDICAL CAMPUS

TIMELINE

The Willowbrook community, where the medical campus is located, was named for a willow tree, an original rancho boundary marker from the 1840's that once stood near Compton Creek at the present day intersection of 125th Street and Mona Boulevard. The original 1843 land grant was given to Anastacio Avila, a member of the family who settled Pueblo de Los Angeles. The pueblo was named the Rancho La Tajauta and it extended from the marshes along present day Alameda Street westward to approximately the Harbor Freeway.



Watts Riots
August

1965



Charles R. Drew
University of Medicine
and Science Founded

1966



Ground Breaks on
Martin Luther King, Jr./
Drew Medical Center

1968

King/Drew
Medical Magnet
Founded

1982



King/Drew
Medical Center
Closes

2007



Plan to Build New Hospital is
Approved by the Los Angeles
County Board of Supervisors

2009



Affordable Care
Act Becomes
Law

2010



Healthy Way Wins
Street Name
Competition

2012



MLK Outpatient
Center Opens

2014



Plans to Build a New
Medical Hub for
Child Safety Begin

2015

1903

Willowbrook
Founded



1965

Medicare Signed
into Law



1968

Martin Luther
King, Jr.
Assassinated



1972

King/Drew Medical
Center Opens



1990

Americans with
Disabilities Act
Signed into Law



2008

Conversations
Begin to Open a
New Hospital



2010

Seven Nominees
Recommended for Private,
Non-Profit MLK Hospital
Board of Directors



2011

Supervisor Ridley-Thomas
leads MLK Master Plan
Community Meetings

2011

MLK Center for
Public Health Opens
on the Campus



2013

Construction Begins
on Hospital and
Outpatient Center



2014

MLK Mental Health
Urgent Care Center
Opens



2015

August 7
**MARTIN LUTHER
KING, JR.
COMMUNITY
HOSPITAL
DEDICATION
CEREMONY**

TIMELINE



DID YOU KNOW?

TO BUILD THIS HOSPITAL, IT TOOK:

4,300

CUBIC YARDS OF CONCRETE



1680 E. 120th Street
Los Angeles, CA 90059
(424) 338-8000

Hours of Operation:
Daily 24 hours

DID YOU KNOW?

THIS HOSPITAL WON:

LA Business Council
Architectural Award
2014, Contract Magazine
Healthcare Environment
Award 2014



Martin Luther King, Jr. Community Hospital

The Martin Luther King, Jr. Community Hospital is the newest addition to Los Angeles County's safety net, a state-of-the-art facility that provides high-quality and compassionate care to anyone who needs it, regardless of citizenship or ability to pay.

Located in the heart of South Los Angeles, it serves nearly 1.35 million residents from Compton, Inglewood, Watts, Willowbrook, Lynwood, and surrounding communities that, for years, had been medically underserved.

Los Angeles County invested \$284 million to build the hospital and provided another \$171 million in start-up funding but handed off the responsibility for day-to-day operations to the private nonprofit Martin Luther King, Jr. Los Angeles Healthcare Corporation. The hospital is part of a wellness village on the Martin Luther King, Jr. Medical Campus that focuses on preventive care.

The hospital has 131 beds, and provides general medicine, emergency, and intensive care, as well as maternity and surgical services. One of the most modern hospitals in the nation, it uses advanced and innovative healthcare technology and medical equipment available today.



MISSION

To provide compassionate, collaborative, quality care, and improve the health of our community.

VISION

To be a leading model of innovative, collaborative, community healthcare.

VALUES

Caring, Collaboration, Accountability, Respect, and Excellence.

Scope of Inpatient Services Provided by the Hospital:

- Anesthesiology
- Cardiology
- Emergency Services
- Gastroenterology
- General Medicine
- General Surgery
- Infectious Diseases
- Neurology
- Obstetrics & Gynecology
- Ophthalmology
- Otolaryngology
- Pathology
- Radiology
- Pulmonary Medicine
- Urology

MARTIN LUTHER KING, JR. LOS ANGELES HEALTHCARE CORPORATION

In 2009, the Los Angeles County Board of Supervisors and the University of California created a public-private partnership to address the urgent need for accessible healthcare in South Los Angeles. The collaboration resulted in the formation of a nonprofit corporation—the Martin Luther King, Jr. Los Angeles Healthcare Corporation—for the independently run Martin Luther King, Jr. Community Hospital. In 2011, the Corporation's board of directors created the Martin Luther King, Jr. Community Health Foundation to support the work of the hospital and to provide resources in addressing community wellness needs throughout the hospital's service area.



HOSPITAL BOARD OF DIRECTORS



Manuel A. Abascal, JD
Board Chair, partner at Latham and Watkins, LLP with a focus on government investigations, internal investigations, and complex business litigation.

Georgina R. Garcia, RN, MS
Executive Director of Kaiser Permanente, West Los Angeles Medical Center

Paul King, MHA
Chief Executive Officer, Children's Hospital Los Angeles Medical Group

Michael Madden, MA
Board Secretary, retired chief executive officer for Providence Healthcare of Southern California

Robert Margolis, MD
Co-Chairman of the Board, DaVita HealthCare Partners

Ian Morrison
Author, Ian Morrison is an internationally known author, consultant, and futurist specializing in healthcare and the changing business environment.

Robert Tranquada, MD
Emeritus Professor, University of Southern California, who helped found the Watts Health Clinic and was appointed associate dean of the USC School of Medicine.



DID YOU KNOW?

TO BUILD THIS
HOSPITAL, IT TOOK:

1.6

MILLION POUNDS OF
STRUCTURAL STEEL



DID YOU KNOW?
TO BUILD THIS HOSPITAL, IT TOOK:
2.5
YEARS OF CONSTRUCTION



PHOTOS: DAVID WAKELY

AN EXCEPTIONAL HOSPITAL DEPENDS ON AN EXCEPTIONAL TEAM

August 7, 2015

On behalf of our leadership and our dedicated team of physicians, nurses, and staff members, I want to welcome you to the new Martin Luther King, Jr. Community Hospital. I'd also like to thank the County of Los Angeles, and especially Supervisor Mark Ridley-Thomas, for the opportunity to commemorate the realization of a far-reaching vision for health and wellness in South Los Angeles.

As a private, nonprofit hospital, Martin Luther King, Jr. Community Hospital is creating a national model of innovative, collaborative community healthcare. Our role as a safety-net hospital enables us to provide care to all community members regardless of their insurance or immigration status. Our focus is state-of-the-art, patient-centered care provided by an exceptional team of physicians, nurses, and other mission-driven healthcare professionals.



The hospital's opening, and this dedication could not have happened without the unique, ongoing public-private partnership with Los Angeles County and the University of California. We will continue to work together, as well as with the committed clinics and providers who serve our community, to deliver high-quality, compassionate, and collaborative care.

Thank you for joining us in the dedication of the new Martin Luther King, Jr. Community Hospital, and for supporting us in our mission to improve the health of the residents of our community.

Welcome to your hospital!

Yours in wellness,

Elaine Batchlor

Elaine Batchlor, MD, MPH
Chief Executive Officer

MARTIN LUTHER KING, JR. COMMUNITY HOSPITAL STAFF

DID YOU KNOW?

TO BUILD THIS
HOSPITAL, IT TOOK:

1.3

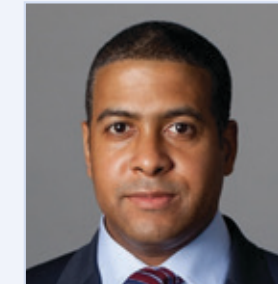
MILLION HOURS
WORKED BY MORE
THAN 3,000 CRAFTS
PEOPLE WITH 58%
OF THEM FROM THE
LOCAL COMMUNITY



EXECUTIVE LEADERSHIP



Elaine Batchlor, MD, MPH
Chief Executive Officer



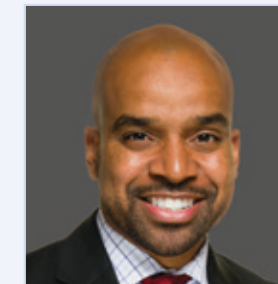
John Fisher, MD, MBA
Chief Medical Officer



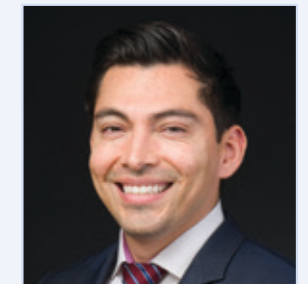
Medell Briggs-Malonson, MD, MPH, MSHS
Medical Director of Quality



Oscar F. Casillas, MD
Medical Director of
Emergency Medicine



Stan K. Frencher Jr., MD, MPH
Director, Surgical Outcomes
and Quality



Efrain Talamantes, MD
Director for Hospitalists

Myrna Allen, MS, RN
Chief Operating/Nursing Officer

Mitchell Thomas
Chief Financial Officer

Sajid Ahmed
Chief Information and Innovation Officer

Susan Burrows
Vice President, Human Resources

Jim Lott, PsyD, MBA
Vice President, Strategy & Business
Development

Beatriz Mallory
Interim VP, Marketing and Communications

PUBLIC-PRIVATE PARTNERSHIP

The Martin Luther King, Jr. Community Hospital is independently run. However, Los Angeles County acts as the hospital's landlord and start-up lender, having invested more than \$284 million for construction and \$172 million in short- and long-term loans and grants to start operations.

The county will pay the hospital about \$18 million a year to care for patients without health insurance. The county will also monitor and audit the hospital to ensure that taxpayer dollars are spent responsibly and that high quality healthcare services are maintained.

The hospital also collaborates with such institutions as the University of California, Los Angeles, which provides medical staff. Other partners include Intercede Health of California, Valley Emergency Physicians, Eisner Pediatric and Family Medical Center, and the Affiliated Pathology Group.

COUNTY OF LOS ANGELES

Established in 1850, Los Angeles County encompasses 4,084 square miles and is home to more than 10 million people. It is more populous than all but seven states. If it were a nation, its economy would be the 19th largest in the world.

It is governed by a five-member Board of Supervisors that manages an annual budget of \$27 billion.

The county provides a range of public services, including law enforcement, emergency response, healthcare, welfare, housing, environmental protection, restaurant inspections, and many other aspects of daily life.

For information on how to access Los Angeles County services, visit the website <https://www.lacounty.gov>.

Kenneth Hahn Hall of Administration
500 W. Temple St.
Room 358
Los Angeles 90012
(213) 974-1311
(800) 735-2929 (TDD)
Email: info@lacounty.gov

LOS ANGELES COUNTY USEFUL PHONE NUMBERS

**L.A. County 24-Hour
Information and Referral
Service**
2-1-1 or (800) 339-6993

Animal Care and Control
(310) 523-9566

**Children and Family
Services**
(213) 351-5602
Child Protection Hotline
(800) 540-4000

**Community and Senior
Services**
(888) 202-4248

**Consumer and
Business Affairs**
*Consumer Complaints/
Neighbor Disputes*
(800) 593-8222

Health Services
(800) 427-8700

Housing Authority
(626) 262-4510

**In-Home Supportive
Services (IHSS)**
Applications
(888) 944-4477
*Automated Service
Center*
(844) 800-9095

**Los Angeles Homeless
Services Authority**
(213) 683-3333

**L.A. County Health &
Nutrition Hotline
(Medi-Cal)**
General Information
(877) 597-4777

Mental Health
(800) 854-7771

Public Works
*Street Maintenance/
Lights*
(800) 675-4357

Parks & Recreation
(213) 738-2961

**Public Social Services
(DPSS)**
Customer Service Center
(866) 613-3777

Regional Planning
(213) 974-6411

L.A. County Sheriff
(323) 267-4800



DID YOU KNOW?

Los Angeles County
has invested more than

\$650

MILLION ON THIS
MEDICAL CAMPUS

LOS ANGELES COUNTY BOARD OF SUPERVISORS (left to right):
Supervisor Mark Ridley-Thomas, Supervisor Hilda L. Solis,
Mayor Michael D. Antonovich, Supervisor Sheila Kuehl, Supervisor Don Knabe

DID YOU KNOW?

THIS HOSPITAL HAS:

Terrazzo flooring, solid surface counters, wood grille ceilings, wood veneer walls, 3-form feature panels with colors and embedded natural forms, marble and natural wood

COMMUNITY OUTREACH

The community outreach process began in 2009 with workshops and meetings led by Supervisor Mark Ridley-Thomas and others to begin a discussion on what the Martin Luther King, Jr. Medical Campus should look like. Several interviews, meetings, and discussions were held with community residents and leaders on the vision for the MLK Medical Campus. They shared their insights, observations, concerns, and ideas as they reviewed the MLK Medical Campus Master Plan. Their input resulted in the development of a master plan for the 42-acre campus that addresses residents' needs, as well as their hope for a campus that will bring health and wellness, economic development, job creation, and academic and research opportunities for the community.

VOICES FROM THE COMMUNITY

"I always liked building things but, being a woman, I thought this was something I could never do."

LEDAYA EPPS
Local Construction Worker,
Los Angeles County
Metropolitan Transportation
Authority Honored by
President Barack Obama



"I'm optimistic about the future of Willowbrook. The mantra in South Los Angeles is that there are no more Latinos or African Americans, but just brothers and sisters because in the end we are a family."

ARTURO YBARRA
Director, Watts Century Latino
Organization



"I like that I can work in the neighborhood where I grew up. When my family sees me they thank me for adding onto the community."

BLAIR MARTIN
Local Construction Worker
for MLK Outpatient Center



"We're going to have a state-of-the art hospital facility right here. How wonderful is that?"

MEISHA WASHINGTON
Resident of Willowbrook



"Willowbrook is going in the right direction. I'm really excited about the hospital opening because our kids are going to be more safe and healthy."

IRLANDA GONZALEZ
Vice President, PTA
Barack Obama Charter School



1670 E. 120th Street
Los Angeles, CA 90059
(424) 338-1000

Hours of Operation:
Monday - Friday
8:00 A.M. - 5:00 P.M.

Urgent Care Hours:
Daily 7:30 A.M. - 11:00 P.M.

“EVERYTHING
THAT IS DONE
IN THE WORLD
IS DONE BY HOPE.”
— DR. MARTIN LUTHER KING, JR.



MARTIN LUTHER KING, JR. MEDICAL CAMPUS

Martin Luther King, Jr. Outpatient Center

The Martin Luther King, Jr. Outpatient Center provides high-quality, culturally-sensitive, and accessible primary and specialty care services, complemented by family wellness and prevention programs that encourage healthy lifestyles.

Operated by the Los Angeles County Department of Health Services, the \$172 million facility opened in June 2014, replacing the old Martin Luther King, Jr. Multi-Service Ambulatory Care Center (MLK MACC). It has more than 70 clinics, as well as an Ambulatory Surgery and Urgent Care Center.



MARTIN LUTHER KING, JR. MEDICAL CAMPUS

Martin Luther King, Jr. Center for Public Health

The Martin Luther King, Jr. Center for Public Health provides free or low-cost immunizations, as well as testing and treatment of tuberculosis and contagious or sexually transmitted diseases.

Operated by the Los Angeles County Department of Public Health, the \$20 million facility, which opened in October 2011, also features a community meeting room, community kitchen, and fitness park.

DID YOU KNOW?

TO BUILD THIS
HOSPITAL, IT TOOK:

21

MILES OF ELECTRICAL AND
TELECOMMUNICATIONS
WIRE SYSTEMS

11833 S. Wilmington Ave.
Los Angeles, CA 90059
(323) 568-8100

Hours of Operation:
Monday - Friday
8:00 A.M. - 5:00 P.M.

12021 S. Wilmington Ave.
Los Angeles, CA 90059
(800) 829-3923

Hours of Operation:
Daily 24 hours

**DID YOU
KNOW?**

THE MLK MEDICAL
CAMPUS IS

42
ACRES



**"WE CAN
CHANGE THE
WORLD AND
MAKE IT A BETTER
PLACE. IT IS IN
YOUR HANDS
TO MAKE A
DIFFERENCE."**

– NELSON MANDELA

1720 E. 120th Street
Los Angeles, CA 90059
(310) 668-4272

Hours of Operation:
Monday - Friday
8:00 A.M. - 4:30 P.M.

MARTIN LUTHER KING, JR. MEDICAL CAMPUS

Martin Luther King, Jr. Mental Health Urgent Care Center

The Martin Luther King, Jr. Mental Health Urgent Care Center is a one-stop center for individuals, families, and law enforcement officers to bring a person suffering from acute distress or an episode related to mental illness.

Patients receive a variety of services including psychiatric evaluation and assessment, crisis intervention, substance abuse counseling, and medication support from an on-site team of experts from the Los Angeles County Departments of Mental Health, Public Social Services, Health Services, and Public Health.

The center, which opened in September 2014, is operated by the private nonprofit organization Exodus Foundation for Recovery.

MARTIN LUTHER KING, JR. MEDICAL CAMPUS

Augustus F. Hawkins Psychiatric and Clinical Sciences Building

Operated by the Departments of Health Services and Mental Health, the Augustus F. Hawkins Psychiatric and Clinical Sciences Building provides a variety of outpatient and inpatient mental health services, including case management, community outreach, medication support, and psychological testing for adults and adolescents.

The facility, which opened in 1979, was named for the first African American individual from California to serve in the U.S. Congress. The late Augustus F. Hawkins authored more than 300 state and federal laws, including Title VII of the Civil Rights Act.

TARGET OPENING:
SEPTEMBER 2015

"INJUSTICE ANYWHERE IS A THREAT TO JUSTICE EVERYWHERE. WE ARE CAUGHT IN AN INESCAPABLE NETWORK OF MUTUALITY, TIED IN A SINGLE GARMENT OF DESTINY. "

— DR. MARTIN LUTHER KING, JR.



Los Angeles Times

JULY 23, 2015

"As the 50th anniversary approaches of the riots that began in nearby Watts and highlighted L.A.'s stark socioeconomic disparities, county leaders and transportation officials say the community deserves better.

They are undertaking an ambitious plan to transform the facility and develop adjacent properties to create a more attractive link to local businesses, county services and a rebuilt Martin Luther King, Jr. Community Hospital, which reopened this month.

Public and private investments of up to \$1 billion are being made around the station, including \$650 million to expand and remodel the medical complex two blocks away.

"The station is old, dingy, dilapidated and unsafe. Therefore, it is unacceptable," said Los Angeles County Supervisor Mark Ridley-Thomas, who represents the unincorporated area. "The Rosa Parks Station should be the gateway to Willowbrook and the new Martin Luther King, Jr. medical campus."

MARTIN LUTHER KING, JR. MEDICAL CAMPUS

Martin Luther King, Jr. Recuperative Care Center

The Martin Luther King, Jr. Recuperative Care Center will be housed in a remodeled former interns and residents building. The center will accept patients that are clinically stable and ready for discharge, but who remain hospitalized because they are homeless and have complex medical and psychosocial conditions.

The Department of Health Services will operate the 108-bed center in partnership with a homeless services provider. The center includes on-site 24-hour staffing to provide meals, security, janitorial, transportation, and other general operational support.

Patients' average length of stay is four to six weeks. During the day, they will receive a range of support services geared towards helping them achieve independence and eventually move into permanent supportive housing.

The Los Angeles County Board of Supervisors approved \$3.7 million to house the Recuperative Care Center at the existing Interns and Residents Building, which previously served as a dormitory for Charles Drew University medical students.

Rosa Parks/ Willowbrook Station

The Rosa Parks/Willowbrook Station is one of the key stations in the Metropolitan Transportation Authority's rail system, serving as the junction for the Metro Blue and Metro Green Lines, and providing service between Long Beach and Downtown Los Angeles and between Redondo Beach and the City of Norwalk. There is also access to the LAX airport via the shuttle bus from the Green Line Aviation Station.

The station is also one of the most heavily-used transit centers in Los Angeles County with more than 30,000 commuters using the services every day.

Starting in 2015, the 25-year-old station will receive a major makeover with a more modern and user-friendly design that includes improved lighting, landscaping, a new Sheriff's station, and plaza. The project will also improve transfers at the station and create better connections to nearby destinations, including the adjacent Kenneth Hahn Plaza shopping center.



PHOTO: DAVID WAKELY

“Of all the forms
of inequality,
injustice in
health care
is the most
shocking and
inhuman.”

— DR. MARTIN LUTHER KING, JR.

